Directors, Audit & Supervisory Board Members, and Executive Officers

As of July 6, 2023

Directors



Takao Ando

Chairman of the Company Chairman of the Board of

Date of birth: March 7, 1953

Apr. 1977 Joined the Company

Jun. 1998 Director, Deputy General Manager of Research & Development Division

Apr. 2001 Director, General Manager of Research & Development Division

Jun. 2003 Executive Officer, General Manager of Research & Development Division Jun. 2004 Executive Officer, General Manager of International Project Promotion Division

Jun. 2008 Managing Executive Officer

Jun. 2010 Director, Senior Managing Executive Officer

Jun. 2011 Representative Director, President and CEO

Jun. 2021 Chairman of the Company, Chairman of the Board of Directors (to present)



Akinori Higuchi

Representative Director. President and CEO

Date of Birth: November 7, 1959

Apr. 1984 Joined the Company

Jun. 2012 President, Representative Director of SAN NOPCO LIMITED

Executive Officer of the Company, President Jun. 2014

Representative Director of SAN NOPCO LIMITED

Jun. 2015 Managing Executive Officer

Jun. 2016 Director, Managing Executive Officer

Jun. 2018 Director, Senior Managing Executive Officer

Representative Director, Executive Vice President Jun. 2020

Jun. 2021 Representative Director, President and CEO (to present)



Kohei Maeda

Representative Director, Executive Vice President In charge of Safety, in charge of Production, and General Manager of Production Division

Date of birth: November 3, 1960

Apr. 1985 Joined the Company

Oct. 2012 Executive Officer, General Manager of Research & Application Division.

and Head of Head Office Research Laboratory Jun. 2014 Director, Executive Officer, General Manager of Research & Application Division, and

Head of Head Office Research Laboratory

Jun. 2015 Director, Managing Executive Officer, in charge of Research & Development

Jun. 2019 Director, Senior Managing Executive Officer Representative Director, Executive Vice President, supervising R&D

Representative Director, Executive Vice President Jun. 2022

In charge of Production, and General Manager of Production Division

Jul. 2023 Representative Director, Executive Vice President

In charge of Safety, in charge of Production,

and General Manager of Production Division (to present)



Masahiro Harada

Director, Managing Executive Officer

supervising Business Planning, General Manager of Energy Business Division, and in charge of Beauty & Personal Care Supervisory Department

Date of birth: February 8, 1964

Apr. 1989 Joined the Company

Jul. 2010 General Manager of Automotives II & Foam Industry Department

Apr. 2017 General Manager of Electronic Materials, Resins & Coloring Materials Division

Jun. 2018 Executive Officer, General Manager of Electronic Materials,

Resins & Coloring Materials Division

Managing Executive Officer, General Manager of Business Planning Division and Jun. 2021

General Manager of Energy Business Promotion Division

Managing Executive Officer, General Manager of Business Planning Division and Apr. 2022 General Manager of Energy Business Division

Director, Managing Executive Officer, supervising Business Planning, Jun. 2022

General Manager of Energy Business Division,

and General Manager of Biotechnology & Medical Division

Director, Managing Executive Officer, supervising Business Planning, General Manager of Energy Business Division,

and in charge of Beauty & Personal Care Supervisory Department (to present)



Hiroyuki Susaki

Director, Managing Executive Officer

In charge of Sustainability, General Manager of Corporate Planning Division

Date of birth: August 28, 1965

Apr. 1988 Joined Tomen Corporation

Apr. 2012 General Manager of Industrial Chemicals Department, Toyota Tsusho Corporation

Apr. 2015 Deputy General Manager of International Project Promotion Division of the Company

Apr. 2016 Executive Officer, General Manager of International Project Promotion Division

Jun. 2022 Managing Executive Officer, General Manager of Corporate Planning Division

Jun. 2023 Director, Managing Executive Officer, and General Manager of Corporate Planning

Jul. 2023 Director, Managing Executive Officer

In charge of Sustainability, General Manager of Corporate Planning Division (to

present)



Kenichi Nishimura

Director, Executive Officer, in charge of Corporate Ethics and General Affairs, and General Manager of Administrative Affairs Division

Date of birth: January 3, 1965

Apr. 1988 Joined Sumitomo Bank, Limited

Mar. 1990 Joined Toray Industries, Inc.

Sep. 2011 Manager of Finance & Accounting Department, Member of the Board of Toray Industries (Malaysia) Sdn. Bhd.

Sep. 2017 General Manager of Finance Department of Toray Industries, Inc.

Sep. 2021 Deputy General Manager of Administrative Affairs Division of the Company

Jun. 2022 Director, Executive Officer, in charge of Corporate Ethics and General Affairs, and

General Manager of Administrative Affairs Division (to present)



Aya Shirai Outside Director

Date of birth: May 23, 1960

Apr. 1979 Joined ALL NIPPON AIRWAYS CO., LTD.

Jun. 1993 Member of Amagasaki City Council

Dec. 2002 Mayor of Amagasaki City

Jun. 2018 Outside Director of the Company (to present)

Jun. 2019 Outside Director of BROTHER INDUSTRIES, LTD. (to present)

Jun. 2022 Outside Director of Royal Hotels Co. Ltd. (to present)



Hideaki Obata

Outside Director

Date of birth: February 18, 1951

Apr. 1973 Joined Sumitomo Electric Industries, Ltd.

Jun. 2004 Executive Officer, General Manager of HR & Administration Division

Jun. 2008 Managing Director, Vice General Manager of Manufacturing Management & Engineering Unit, and General Manager of HR & Administration Division

Jun. 2009 Senior Managing Director of Nissin Electric Co., Ltd.

Jun. 2010 Representative Director & Senior Managing Director

Jun. 2011 Representative Director, President Jun. 2017 Representative Director, Chairman

Jun. 2021 Outside Director of the Company (to present).

Special Adviser of Nissin Electric Co., Ltd.

Chairman of Kyoto Prefecture Council of Social Welfare (to present)

Jun. 2023 Adviser of Nissin Electric Co., Ltd. (to present)



Yumi Sano Outside Director

Date of birth: August 20, 1961

Apr. 1984 Joined Shikishima Boseki Ltd.

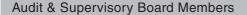
Apr. 1997 Joined Kansai Employers' Association

Apr. 2004 General Manager, Membership Administration

Apr. 2013 Joined Japan Institute for Women's Empowerment & Diversity Management

Apr. 2014 General Manager, Kansai Office (to present)

Jun. 2021 Outside Director of the Company (to present)





Hirokazu Kurome

Board Member (Full-time)

Apr. 1982 Joined Toray Industries Inc. Outside Audit & Supervisory

Nov. 2009 General Manager of Tsuchiura Plant

Jun. 2012 General Manager of Gifu Plant

Date of birth: September 5, 1957

May 2015 General Manager of Mishima Plant

Jun. 2016 Member of the Board of Toray Industries (Malaysia) Sdn. Bhd.

President of Penfibre Sdn. Bhd.

Jun. 2018 Full-time Director, Deputy Representative for Malaysia of Toray Industries, Inc.,

Vice President of Toray Industries (Malaysia) Sdn. Bhd.

Full-time Director in charge of Corporate Strategic Planning Division of

Toray Industries, Inc.

Jun. 2021 Outside Audit & Supervisory Board Member of the Company (to present)



Takafumi Horiie

Audit & Supervisory Board Member (Full-time)

Date of birth: July 6, 1958

Apr. 1983 Joined the Company

Jul. 2003 Deputy General Manager of Research & Development Division, and General Manager of Environmental Chemicals Research Department

Jun. 2005 General Manager of Research & Application Division

Jun. 2010 Representative Director, President and General Manager of

Research & Development Control Division of SAN NOPCO LIMITED

Jun. 2012 General Manager of Purchasing Division of the Company

Jun. 2014 General Manager of Research Administration Division

Jan. 2016 General Manager of Auditing Division and General Manager of Internal Control Department

Jun. 2019 Audit & Supervisory Board Member (to present)

Date of birth: July 1, 1953 Jun Karube Apr. 1976 Joined Toyota Tsusho Corporation

Outside Audit & Supervisory Jun. 1999 General Manager of Logistics Business Department

Jun. 2004 Member of the Board

Apr. 2006 Executive Officer Jun. 2008 Managing Executive Officer

Jun. 2011 President & CEO, Representative Director

Jun. 2018 Chairman of the Board, Representative Director

Jun. 2019 Outside Audit & Supervisory Board Member of the Company (to present)

Jun. 2020 Chairman of the Board of Toyota Tsusho Corporation,

Outside Audit & Supervisory Board Member of KDDI Corporation (to present)

Jun. 2022 Senior Executive Advisor of Toyota Tsusho Corporation (to present)



Yusuke Nakano

Board Member

Outside Audit & Supervisory Board Member

Date of birth: May 15, 1969

Apr. 2002 Registered as certified public accountant Jul. 2005 Executive Senior Partner of Seiyu Audit Corporation (to present)

Sep. 2005 Registered as certified tax accountant

Jan. 2010 Head of NAKANO C.P.A. OFFICE (to present)

Dec. 2014 Outside Auditor of SK-Electronics CO., LTD.

Jun. 2015 Independent Audit and Supervisory Board Member of Nissha Co., Ltd. (to present)

Dec. 2018 Outside Director (Audit and Supervisory Committee Member) of

SK-Electronics CO., LTD. (to present)

Jun. 2021 Outside Audit & Supervisory Board Member of the Company (to present)

Executive Officers

Hiroyuki Tsuruta

Senior Managing Executive Officer, supervising Sales, and General Manager of Surfactants Division

Minoru Tsuchiya Executive Officer, General Manager of Lubricant

Managing Executive Officer, supervising R&D, General Manager of Polyurethane Division, General Manager of Research Administration Division, Head of Head Office Research Laboratory, and Head of Katsura Research Laboratory

Yoshiyuki Oku

Yuichi Fujii

Managing Executive Officer General Manager of Personnel Division

Koji Nire

Managing Executive Officer Representative Director and President of SAN NOPCO LIMITED

Motohisa Miyawaki

Executive Officer, General Manager of Engineering

Tatsuya Nakano

Executive Officer, General Manager of Performance Materials Division

Executive Officer

Yusuke Yamamoto Executive Officer

General Manager of Global Purchasing Division

Takashi Tsubouchi

Executive Officer

Deputy General Manager of Production Division, General Manager of Nagoya Factory

Yutaka Imaizumi

Executive Officer

Deputy General Manager of Corporate Planning Division, Representative Director, President and CEO of SDP Global Co., Ltd.

Sho Takeuchi

General Manager of General Affairs Division